Mozambique TA on Integrated Landscape Management

Progress Review
February, 2019
Period covered: July 2017 – December 2018
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2. **Pillars** of the TA

3. **Highlights** / Key Areas of Impact

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Mozambique Technical Assistance on Integrated Landscape Management

**Objective**
*Strengthen the institutional capacity of the Government and other partners in managing forests and landscapes while promoting rural development*

**Financing**
*USD $3 million from the Multi-Donor Trust Fund (MDTF) for Integrated Forests and Landscape Management*

**Launched** November 2016
Program on track, progress is **satisfactory**

**Bolstered partnership** between WB and GoM

Supports **efficient delivery** of ILM Portfolio

**Impact in** CBNRM, forest sector reform & NDC implementation

**Issues remain relevant;** resources need to be **mobilized**
Pillars of the TA

1. Technical Assistance to the Client
2. Analytical Work
3. Partnerships, Strategic Communication and Outreach
4. Management and Coordination
Highlight 1:

FNDS Institutional Strengthening

- Assessment and leadership coaching
- Strengthen social & environmental risk management framework

Created a **mission, vision, managerial architecture** and improved procedures for financial management, operations and administration

Development of **FNDS 5-Year Strategic Plan** (2017-2021)

Streamlined **safeguards frameworks** and tools for all natural resource management projects, including a GRM

**Training and capacity building** on strategy, operations, leadership and safeguards

Strengthened capacity in **operations and leadership** to deliver project results in a timely and quality manner
Highlight 2: Community-Based Natural Resources Management (CBNRM) agenda

- Institutionalize a CBNRM approach, create a CBNRM Network of experts, define models for capacity building

Community Based Natural Resources Management (CBNRM) one of the most important strategies for sustainable rural development

CBNRM Working Group created, working towards developing a long-term National CBNRM Program for Mozambique

Program will consolidate and institutionalize a CBNRM approach, define models for capacity building, create a CBNRM Network of experts, scale up implementation of CBNRM models, guide the national strategy for sustainable rural development

TA Program has provided (i) regional expertise and partnerships for sharing of knowledge and best practices; (ii) facilitation expertise for the systematization and institutionalization of the national CBNRM model; (iii) Knowledge and debate generation through the Fifth National CBRNM Conference
Highlight 3: Forest sector reform

Since 2015, the Government of Mozambique has been implementing a series of reforms in the forest sector to move the sector towards sustainability.

The Mozambique Country Forest Note captures the status, challenges and opportunities of the forest sector and ILM + World Bank recommendations for the sector.

Responds to the Forest Action Plan

World Bank continues to influence reforms in the sector through a variety of instruments and consistent dialogue with the GoM.

One such instrument is the Agenda 2035 for the Forest Sector and National Forest Program, a strategy document (completion in FY19) that will guide the GoM’s long-term vision and roadmap for the forest sector.
Highlight 4:

International Nature-Based Tourism Conference

High and high-level attendance: ~600 participants, including the President of Mozambique, former President of Botswana, ministers, local government leaders, international experts and private sector representatives.

MITADER’s Minister praised the World Bank’s support and technical assistance to the sustainability of the conservation areas.

Outcome: Announcement of over US$600M in private investment in nature-based tourism, including co-management and investment activities. Three agreements for co-management of conservation areas and investments in tourism operations were signed.
Government’s knowledge on climate finance opportunities strengthened and capacity built to prepare proposals for climate finance, in particular the Green Climate Fund (GCF)

**National Designated Authority (NDA) to the GCF accredited**

Financing was mobilized to develop and validate the NDC Implementation Roadmap and the NDC Partnership Plan, streamlining low carbon and resilient sector priorities to guide Government planning on climate smart investments

NDC roadmap and additional co-finance secured [NDC Partnership Facility: US$ 400K; Climate Finance Assist: US$100K]

Strengthened coordination for NDC across sectors and with other national analysis and programs

**Partnerships and dialogue platforms** have been established to coordinate the development of enabling policies across sectors
The Gender Pilot Program advances the World Bank’s Gender Strategy

Aims to improve outcomes for women beneficiaries and for selected projects + build evidence for a gender-targeted approach in natural resources management projects in Mozambique

**Phase 1** (ongoing): Identify gender barriers and knowledge gaps in the ILM Portfolio in Mozambique, particularly in management of forestry, biodiversity, agriculture and fisheries at the community level.

**Phase 2** (2019): Design and pilot innovative gender mainstreaming actions/interventions and develop practical guidance to address the gender gap and better mainstream approaches in Mozambique ILM Portfolio

Improve monitoring and evaluation of gender-related outcomes in the ILM Portfolio

Build knowledge and capacity of World Bank and PIU staff on gender mainstreaming in WBG operations

Highlight 6: Mainstreaming Gender in Natural Resources Management in Mozambique

- Gender Pilot Program with the overall objective to advance gender mainstreaming in the ILM portfolio
Achievements by Pillar

1 Technical Assistance to the Client
   • FNDS strengthening
   • Climate change
   • Safeguards
   • South-South Knowledge Exchanges

2 Analytical Work
   • Country Forest Note
   • Agenda 2035
   • Support to Miombo Network
   • CBNRM
   • Land Use Planning

3 Partnerships, Strategic Communication and Outreach
   • Flagship events
   • Broad dissemination of comm materials

4 Management and Coordination
Client Satisfaction Survey

Key elements mentioned:

✓ **Quality**: Reliable and timely response, solutions-oriented and supports the transfer of knowledge to local teams

✓ **Usefulness**: Integrated Landscape Management and Safeguards noted as the most useful trainings received, SSKE mentioned as a practical method of learning from other experiences

✓ **Relevance**: Support is cross cutting, always present and available, results-oriented, and the TA is consistent across projects and institutions/sectors

✓ **Alignment**: Bank’s support seen as aligned with the Government’s plans

- >80% of responses rated overall satisfaction equal to or above 8 out of 10
  - Overall satisfaction very high
  - Sent to 45 focal points in 14 institutions regarding TA between June 2016-18
Challenges Identified

- **Low capacity** at subnational levels to absorb and apply knowledge
- **Limited reach and impact** of the TA at subnational levels
- **Presidential elections in 2019** could mean less availability for engaging with natural resources issues; provincial teams may be deployed for campaigns
- **Need for resource mobilization** if a high-quality TA Program is to be maintained that can continue to respond to the client’s needs
Looking Ahead

Strengthening Analytical Work and TA to cross-cutting sectors, aiming at accelerating transfer of knowledge and influencing the next Governance cycle with a sustainable, inclusive and resilient low carbon Five-Year Plan, strategies and action plans.

Increasing resource mobilization to the MDTF so that it can continue as an easily-accessible operational platform responding to the wide variety of sustainable and resilient rural development issues.

Providing TA to the institutions as a whole rather than just to the project teams, ensuring a sustained and more efficient network of knowledge sharing, information and monitoring.

Monitoring and supporting FNDS to ensure growth in capacity and stability in project management.
Budget Summary

Budget Per Pillar

- Pillar 1 - TA to the Client
- Pillar 2 - Analytical Work (includes NDC SF Grant, $400k)
- Pillar 3 - Partnerships and Strategic Outreach and Communications
- Pillar 4 - Management and Coordination

Actual financial BALANCE for activities as of 20 Oct 2018
1 347 078,27
Thank you!